### GENERATION: YOU EMPLOYED, INC.

### Consolidated Financial Statements and Supplemental Information

DECEMBER 31, 2020



### GENERATION: YOU EMPLOYED, INC.

### CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTAL INFORMATION

### YEARS ENDED DECEMBER 31, 2020 AND 2019

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### REPORT OF INDEPENDENT AUDITORS

Board of Directors Generation: You Employed, Inc.

We have audited the accompanying consolidated financial statements of Generation: You Employed, Inc. (GYE), which comprise the consolidated statements of financial position as of December 31, 2020 and 2019, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We did not audit the financial statements of affiliates in Australia, Brazil, France, Hong Kong, India, Italy, Kenya, Mexico, Singapore, Spain, and the United Kingdom, which statements reflect total assets of \$11,099,906 and \$5,070,377, respectively, as of December 31, 2020 and 2019, and total revenues of \$11,699,121 and \$6,241,935, respectively, for the years then ended. Those statements were audited by other auditors, whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for these affiliates, is based solely on the reports of the other auditors. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the

effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, based on our audits and the reports of other auditors, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Generation: You Employed, Inc. and its controlled entities as of December 31, 2020 and 2019, and the consolidated changes in their net assets and their consolidated cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### **Report on Supplemental Information**

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplemental information is presented for purposes of additional analysis of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The supplemental information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplemental information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Calibre CPAGroup PLIC

Bethesda, MD December 17, 2021

### CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

DECEMBER 31, 2020 AND 2019

|   | 2020         | 2019         |
|---|--------------|--------------|
| Assets  |              |              |
| Current assets  |              |              |
| Cash  | \$19,187,965 | \$10,286,297 |
| Short term investments                                      | 1,308,593    | 407,609      |
| Accounts receivable   | 462,857      | 325,056      |
| Grants and contributions receivable                         | 33,372,406   | 6,895,047    |
| Prepaid expenses and other assets                           | 896,299      | 1,153,985    |
| Total current assets  | 55,228,120   | 19,067,994   |
| Noncurrent assets   |              |              |
| Grants and contributions receivable, net of current portion | 22,764,994   | 3,791,261    |
| Property and equipment, net                                 | 359,570      | 91,321       |
| Total assets  | \$78,352,684 | \$22,950,576 |
| Liabilities and Net Assets                                  |              |              |
| CURRENT LIABILITIES   |              |              |
| Accounts payable  | \$ 2,405,013 | \$ 1,235,121 |
| Accrued expenses  | 1,839,623    | 1,011,308    |
| Refundable advances   | 1,121,197    | 430,365      |
| Total liabilities   | 5,365,833    | 2,676,794    |
| Net assets  |              |              |
| Without donor restrictions                                  | 8,671,397    | 2,943,155    |
| With donor restrictions                                     | 64,315,454   | 17,330,627   |
| Total net assets  | 72,986,851   | 20,273,782   |
| Total liabilities and net assets                            | \$78,352,684 | \$22,950,576 |

See accompanying notes to consolidated financial statements.

### **CONSOLIDATED STATEMENTS OF ACTIVITIES**

YEARS ENDED DECEMBER 31, 2020 AND 2019

|                                       |               | 2020          |    |            |               | 2019          |               |
|---------------------------------------|---------------|---------------|----|------------|---------------|---------------|---------------|
|                                       | Without       | With          |    |            | Without       | With          |               |
|                                       | Donor         | Donor         |    |            | Donor         | Donor         |               |
|                                       | Restrictions  | Restrictions  |    | Total      | Restrictions  | Restrictions  | Total         |
| Revenue                               |               |               |    |            |               |               |               |
| Grants and contributions              | \$ 14,153,848 | \$ 61,830,595 | \$ | 75,984,443 | \$ 10,801,722 | \$ 14,228,094 | \$ 25,029,816 |
| Government grants                     | 2,001,629     | 2,421,625     |    | 4,423,254  | 829,438       | 2,843,380     | 3,672,818     |
| In-kind contributions                 | 7,767,026     | -             |    | 7,767,026  | 10,286,549    | -             | 10,286,549    |
| Other income                          | 2,602,985     | -             |    | 2,602,985  | 2,574,385     | -             | 2,574,385     |
| Net assets released from restrictions | 17,267,393    | (17,267,393)  | _  | -          | 13,609,716    | (13,609,716)  |               |
| Total revenue                         | 43,792,881    | 46,984,827    |    | 90,777,708 | 38,101,810    | 3,461,758     | 41,563,568    |
| Expenses                              |               |               |    |            |               |               |               |
| Generation program                    |               |               |    |            |               |               |               |
| Australia                             | 1,983,493     | -             |    | 1,983,493  | 540,825       | -             | 540,825       |
| Brazil                                | 794,871       | -             |    | 794,871    | 923,282       | -             | 923,282       |
| France                                | 969,619       | -             |    | 969,619    | 798,343       | -             | 798,343       |
| Hong Kong                             | 678,741       | -             |    | 678,741    | 445,670       | -             | 445,670       |
| India                                 | 1,043,922     | -             |    | 1,043,922  | 1,305,414     | -             | 1,305,414     |
| Italy                                 | 1,218,355     | -             |    | 1,218,355  | 561,700       | -             | 561,700       |
| Kenya                                 | 1,902,192     | -             |    | 1,902,192  | 1,947,108     | -             | 1,947,108     |
| Mexico                                | 238,523       | -             |    | 238,523    | 1,556,888     | -             | 1,556,888     |
| Pakistan                              | 160,525       | -             |    | 160,525    | 244,382       | -             | 244,382       |
| Singapore                             | 404,712       | -             |    | 404,712    | 505,918       | -             | 505,918       |
| Spain                                 | 808,248       | -             |    | 808,248    | 740,661       | -             | 740,661       |
| United Kingdom                        | 3,144,312     | -             |    | 3,144,312  | 1,760,537     | -             | 1,760,537     |
| United States                         | 9,736,535     | -             |    | 9,736,535  | 11,875,385    | -             | 11,875,385    |
| GYE Global                            | 10,185,540    |               |    | 10,185,540 | 8,529,929     |               | 8,529,929     |
| Total Generation program              | 33,269,588    | -             |    | 33,269,588 | 31,736,042    | -             | 31,736,042    |
| Management and general                | 4,795,051     |               |    | 4,795,051  | 3,724,990     |               | 3,724,990     |
| Total expenses                        | 38,064,639    |               |    | 38,064,639 | 35,461,032    |               | 35,461,032    |
| Change in Net Assets                  | 5,728,242     | 46,984,827    |    | 52,713,069 | 2,640,778     | 3,461,758     | 6,102,536     |
| Net assets                            |               |               |    |            |               |               |               |
| Beginning of year                     | 2,943,155     | 17,330,627    |    | 20,273,782 | 302,377       | 13,868,869    | 14,171,246    |
| End of year                           | \$ 8,671,397  | \$ 64,315,454 | \$ | 72,986,851 | \$ 2,943,155  | \$ 17,330,627 | \$ 20,273,782 |

# CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

### Year Ended December 31, 2020

|                                      |              |            |            | Hong       |              |              |              |            |            |            |            | United      | United       | GYE           | Total         | Management<br>and |               |
|--------------------------------------|--------------|------------|------------|------------|--------------|--------------|--------------|------------|------------|------------|------------|-------------|--------------|---------------|---------------|-------------------|---------------|
|                                      | Australia    | Brazil     | France     | Kong       | India        | Italy        | Kenya        | Mexico     | Pakistan   | Singapore  | Spain      | Kingdom     | States       | Global        | Programs      | General           | Total         |
| Salaries and fringe - direct         | \$ 642,254   | \$ 398,376 | \$ 583,157 | \$ 463,537 | \$ 585,859   | \$ 405,172   | \$ 1,162,807 | \$ 116,853 | \$ 125,189 | \$ 341,030 | \$ 455,792 | \$1,396,963 | \$ 6,627,576 | , 2,767,690   | \$ 16,072,255 | \$ 2,511,343      | \$ 18,583,598 |
| Salaries and fringe - in-kind        | 208,000      | 6,000      |            |            | ,            | 117,000      | 3,000        | •          | •          | ,          | 24,000     | 411,151     |              | 5,738,000     | 6,510,151     | ,                 | 6,510,151     |
| Direct subcontractor costs           | 934,458      | 137,508    | 182,928    | 129,366    | 212,142      | 584,617      | 353,862      | 5,688      | 11,028     |            | 258,993    | 536,773     | 776,897      | 373,058       | 4,498,674     | 1,590,646         | 6,089,320     |
| Travel                               | 12,193       | 1,085      | 3,543      | 3,442      | 50,675       | 9,279        | 35,839       | 32         | 3,109      |            | 5,536      | 14,707      | 64,725       | 48,183        | 256,176       | 23,398            | 279,574       |
| Accounting and legal                 | 40,599       | 7,726      | 30,918     | 12,574     | 19,320       | 28,774       | 24,094       | 11,297     | 13,192     | 17,770     | 34,793     | 77,082      | 37,892       | 312,498       | 668,529       | 12,552            | 681,081       |
| Office expenses                      | 56,439       | 10,750     | 3,268      | 14,430     | 32,077       | 13,131       | 137,533      | 1,253      | 1,104      |            | 4,595      | 43,253      | 439,653      | 528,215       | 1,296,631     | 306,950           | 1,603,581     |
| Occupancy - direct                   | 5,530        | 10,424     | 8,476      | 17,108     | 26,442       | 17,276       | 52,900       | 1,532      | •          |            | 1,387      | (6,721)     | 201,980      | 41,344        | 385,580       | 3,742             | 389,322       |
| Occupancy - in-kind                  |              |            | ٠          | 25,627     | •            | ٠            |              | •          | •          |            | 18,707     | 577,036     |              | 27,504        | 648,874       |                   | 648,874       |
| Advertisement and Promotion -In-kind | - p          |            | ٠          |            | •            | •            |              |            | •          |            |            |             |              | 608,000       | 608,000       |                   | 000,809       |
| Other expenses                       | 5,059        | 166,761    | 2,560      | (2,759)    | 85,120       | 24,685       |              |            |            | 19,316     | (723)      | 12,381      | 2,205        | (285,628)     | 210,021       | 309,803           | 519,824       |
| Student related expenses             | 2,470        | 29,730     |            | 2,495      | 26,508       | 319          |              |            |            | 09         | 421        | 26,391      | 407,954      | 39            | 543,143       | 301               | 543,444       |
| Recruitment                          | 75,313       | 21,154     | 114        | 689'9      | 4,268        | 12,458       |              |            |            |            | 1,916      | 44,600      | 1,177,653    | 26,637        | 1,373,046     | 36,316            | 1,409,362     |
| Depreciation                         | 1,178        | 2,357      | 154,655    | 6,232      | 1,511        | 5,644        |              |            |            | 2,520      | 2,831      | 10,696      |              | -             | 198,508       |                   | 198,508       |
| Total expenses                       | \$ 1,983,493 | \$ 794,871 | \$ 969,619 | \$ 678,741 | \$ 1,043,922 | \$ 1,218,355 | \$ 1,902,192 | \$ 238,523 | \$ 160,525 | \$ 404,712 | \$ 808,248 | \$3,144,312 | \$ 9,736,535 | \$ 10,185,540 | \$ 33,269,588 | \$ 4,795,051      | \$ 38,064,639 |

See accompanying notes to consolidated financial statements.

# CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

### Year Ended December 31, 2019

|            |        | Total     | \$ 13,642,306                | 10,209,791                    | 4,479,213                  | 1,292,316 | 571,145              | 1,308,552       | 608,231            | 76,759              | 1,447,556      | 863,401                  | 934,576     | 27,186       | \$ 35,461,032  |
|------------|--------|-----------|------------------------------|-------------------------------|----------------------------|-----------|----------------------|-----------------|--------------------|---------------------|----------------|--------------------------|-------------|--------------|----------------|
| Management | and    | General   | \$ 1,716,645                 |                               | 767,160                    | 223,904   | 302,858              | 400,082         | 68,897             | 13,097              | 141,325        |                          | 61,022      |              | \$ 3,724,990   |
|            | Total  | Programs  | \$ 11,925,661                | 10,209,791                    | 3,712,053                  | 1,068,412 | 268,287              | 908,470         | 509,334            | 63,662              | 1,306,231      | 863,401                  | 873,554     | 27,186       | \$ 31,736,042  |
|            | GYE    | Global    | \$ 1,778,693                 | 4,443,375                     | 799,896                    | 273,811   | 53,513               | 214,839         | 5,327              |                     | 790,844        | 106                      | 754         |              | \$ 8,529,929   |
|            | United | States    | \$ 6,185,251                 | 1,698,968                     | 1,553,811                  | 408,035   | 32,500               | 307,071         | 281,070            |                     | 36,478         | 968,819                  | 753,305     |              | \$ 11,875,385  |
|            | United | Kingdom   | ٠,                           |                               |                            |           |                      |                 |                    |                     |                |                          |             |              | \$1,760,537    |
|            |        | Spain     | \$ 405,433                   | 215,273                       | 216,580                    | 39,589    | 25,248               | 5,129           | 16,155             | •                   | (186,725)      | 1,714                    | •           | 2,265        | \$ 740,661     |
|            |        | Singapore |                              |                               |                            |           |                      |                 |                    |                     |                |                          |             |              | \$ 505,918     |
|            |        | Pakistan  | \$ 131,911                   |                               | 22,405                     | 5,167     | 14,474               | 927             |                    | •                   | 69,498         |                          | 1           | 1            | \$ 244,382     |
|            |        | Mexico    | \$ 320,661                   | 1,023,428                     | 45,922                     | 8,947     | 8,048                | 6,362           | 36,396             |                     | 61,241         | 40,053                   | 4,961       | 698          | \$ 1,556,888   |
|            |        | Kenya     | \$ 1,128,467                 | 123,365                       | 90,333                     | 118,306   | 15,543               | 274,594         | 45,470             |                     | 41,860         | 90,269                   | 202         | 18,699       | \$ 1,947,108   |
|            |        | Italy     | \$ 32,918                    | 296,686                       | 163,831                    | 1,340     | 16,819               | 6,613           | 20,564             |                     | 176            |                          | 22,753      |              | \$ 561,700     |
|            |        | India     | \$ 376,276                   | 639,361                       | 10,690                     | 72,396    | 15,734               | 26,184          | 15,112             | ,                   | 120,421        | 2,586                    | 24,225      | 2,429        | \$ 1,305,414   |
|            | Hong   | Kong      | \$ 294,387                   |                               | 20,653                     | 18,456    | 6,867                | 29,309          | 41,023             |                     | 18,113         | 7,835                    | 8,121       | 906          | \$ 445,670     |
|            |        | France    | \$ 323,907                   | 195,114                       | 254,669                    | 6,692     | 7,565                | 6,152           | 1,380              |                     | 2,160          | 473                      | 231         | 1            | \$ 798,343     |
|            |        | Brazil    | \$ 142,238                   | 492,710                       | 112,266                    | 9,577     | 3,982                | 9,100           | 11,915             |                     | 105,671        | 26,925                   | 8,672       | 226          | \$ 923,282     |
|            |        | Australia | \$ 145,472                   | 288,441                       | 25,862                     | 19,370    | 20,588               | 2,659           | 6,592              |                     | 2,563          | 4,052                    | 24,812      | 414          | \$ 540,825     |
|            |        |           | Salaries and fringe - direct | Salaries and fringe - in-kind | Direct subcontractor costs | Travel    | Accounting and legal | Office expenses | Occupancy - direct | Occupancy - in-kind | Other expenses | Student related expenses | Recruitment | Depreciation | Total expenses |

See accompanying notes to consolidated financial statements.

### CONSOLIDATED STATEMENTS OF CASH FLOWS

YEARS ENDED DECEMBER 31, 2020 AND 2019

|   | 2020          | 2019          |
|---|---------------|---------------|
| Cash flows from operating activities                      |               |               |
| Change in net assets                                      | \$ 52,713,069 | \$ 6,102,536  |
| Adjustments to reconcile change in net assets to net cash |               |               |
| provided by operating activities                          |               |               |
| Depreciation  | 198,508       | 27,186        |
| Changes in assets and liabilities                         |               |               |
| Accounts receivable                                       | (137,801)     | 151,296       |
| Grants and contributions receivable                       | (45,451,092)  | (3,383,417)   |
| Prepaid expenses and other assets                         | 257,686       | (997,076)     |
| Accounts payable  | 1,169,892     | 635,969       |
| Accrued expenses  | 828,315       | 477,650       |
| Refundable advances                                       | 690,832       | 47,637        |
| Net cash provided by operating activities                 | 10,269,409    | 3,061,781     |
| Cash flows from investing activities                      |               |               |
| Purchases of short term investments                       | (1,022,515)   | (234,814)     |
| Proceeds from sales of investments                        | 121,531       | -             |
| Purchases of property and equipment                       | (466,757)     | (46,598)      |
| Net cash used for investing activities                    | (1,367,741)   | (281,412)     |
| NET CHANGE IN CASH AND CASH EQUIVALENTS                   | 8,901,668     | 2,780,369     |
| Cash and cash equivalents                                 |               |               |
| Beginning of year   | 10,286,297    | 7,505,928     |
| End of year   | \$ 19,187,965 | \$ 10,286,297 |

See accompanying notes to consolidated financial statements.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2020 AND 2019

### NOTE 1. ORGANIZATION AND PROGRAM SERVICES

Generation: You Employed, Inc. (Generation or GYE) is a nonprofit that transforms education to employment systems to prepare, place, and support people into life-changing careers that would otherwise be inaccessible. The global pandemic has led to an unprecedented surge in unemployment. Even before the pandemic, more than 75 million young adults were out of work globally, and three times as many were underemployed - and 375 million workers of all ages needed to learn new skills by 2030. At the same time, certain jobs remain in high demand, and 40 percent of employers say a skills shortage leaves them with entry-level vacancies. To date, more than 45,000 people have graduated from Generation programs, which prepare them for meaningful careers in 14 countries. Generation works with more than 5,500 employer partners and many implementation partners and funders. For more information, visit generation.org.

### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of Consolidation - The consolidated financial statements include the accounts of Generation: You Employed, Inc. (Global), and its controlled affiliates – Generation USA Inc., Generation LLC (U.S.), Career Readiness Social Initiative Limited (Kenya), MSI Generation Servicios S.A. de C.V. (Mexico), Programa Generation Mexico, Asociacion Civil (Mexico), Fundación Generation Spain (Spain), Generation Australia LTD (Australia), Associacao Generation Brasil (Brazil), Generation Plus Ton Empoli (France), Generation: You Employed (HK) LTD (Hong Kong), Generation India Foundation (India), Fondazione Generation Italy (Italy), Foundation for Youth Employment Pakistan (Pakistan), Generation: You Employed, Singapore LTD (Singapore) and Generation You Employed, UK (UK). Significant intra-entity transactions have been eliminated in consolidation, including subsidies, working capital loans, affiliate dues and share capitalizations.

**Basis of Accounting -** The accompanying consolidated financial statements have been prepared using the accrual method of accounting. Revenue is recognized when earned and expenses when the obligation is incurred.

**Financial Statement Presentation** - Financial statement presentation follows the recommendations of U.S. generally accepted accounting principles in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC), *Not-for-Profit Entities - Presentation of Financial Statements*. Under those principles, GYE is required to report information regarding its financial position and activities according to two classes of net assets - net assets without donor restrictions and net assets with donor restrictions.

### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

**Income Taxes -** GYE is exempt from Federal income taxes as a public charity under Section 501(c)(3) of the IRC. GYE is not classified as a private foundation. Any income of GYE that is not related to exempt purposes of the organization, less any applicable deductions, is subject to federal and state taxes.

GYE accounts for income taxes in accordance with the ASC Topic *Income Taxes*. These provisions provide consistent guidance for the accounting for uncertainty in income taxes recognized in an entity's consolidated financial statements and prescribe a threshold of "more likely than not" for recognition and derecognition of tax positions taken or expected to be taken in a tax return.

GYE performed an evaluation of uncertain tax positions for the years ended December 31, 2020 and 2019, and determined that there were no matters that would require recognition in the consolidated financial statements or that may have an effect on its tax-exempt status. As of December 31, 2020, the statute of limitations for tax years 2017 through 2019 remains open with the U.S. federal jurisdiction. It is GYE's policy to recognize interest and/or penalties related to uncertain tax positions, if any, in unrelated business income tax expense.

**Use of Estimates** - The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

**Investments** - Investments consist of amounts held in fixed deposit and treasury securities held by GYE Global, and by GYE's Kenyan and Pakistan affiliates, and are reported at fair value, estimated based on actual cost. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Purchases and sales of securities are recorded on a trade-date-basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date.

Unrealized gains (losses) resulting from increases (decreases) in fair value of securities held as well as the net realized gains (losses) arising from sales of securities are included in investment income. Investment income is reported in the consolidated statements of activities net of all external and direct internal investment expenses.

Such investments are exposed to various risks such as market and credit risk. Due to the level of risk associated with such investments and the level of uncertainty related to changes in the value of such investments, it is at least reasonably possible that changes in risks in the near term would materially affect investment balances and the amounts reported in the consolidated financial statements.

### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Accounts, Grants and Contributions Receivable - Accounts, grants, and contributions receivable are reported at net realizable value, or the amount GYE expects to collect. GYE's management periodically reviews the status of all receivable balances for collectability. As a result of these reviews, receivable balances deemed to be uncollectible are written-off. Management believes that the use of the direct write-off method approximates the results that would be presented if an allowance for bad debts had been recorded. Management believes the balances due as of December 31, 2020 and 2019 are fully collectible. There were no amounts written-off during the years ended December 31, 2020 and 2019.

**Refundable Advances** - Refundable advances consists of unexpended amounts received from grant agreements that are refundable if not spent in future periods. Such amounts will be recognized as revenue as related allowable expenses are incurred.

Net Assets - Net assets are reported in two distinct classes as follows:

*Net assets without donor restrictions* - These net assets are available to finance the general operations of GYE. The only limits on the use of net assets without donor restrictions are the broad limits resulting from the nature of GYE, the environment in which it operates, and the purposes specified in its organizing documents.

*Net assets with donor restrictions* - These net assets result from contributions and other inflows of assets, the use of which by GYE is limited by donor-imposed time or purpose restrictions that are either temporary or perpetual.

Revenue Recognition - Revenue is derived from both exchange transactions and contribution transactions. Revenue from exchange transactions is recognized when control of promised services is transferred to customers, in an amount that reflects the consideration we expect to be entitled to in exchange for those services. Exchange transactions generally relate to contracts with employers, for which the related services are considered transferred over time as costs are incurred. Payments are generally required in advance and are reported as deferred contract revenue until the related revenue is recognized. Unconditional contributions are recognized upon receipt of cash or other assets, or when a donor promises to transfer cash or other assets in the future. Conditional promises to give, that is, those with a measurable performance or other barrier and a right of return or release, are not recognized until the conditions on which they depend have been substantially met.

**Contributions** - Donor-restricted contributions are generally reported as increases in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statements of activities as net assets released from restrictions.

### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

**In-kind Contributions -** GYE receives in-kind contributions, primarily in the form of donated salaries and occupancy costs. GYE's policy is to recognize contributed professional services if the services received create or enhance nonfinancial assets or require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation. In-kind contributions have been recognized as revenue and related expense at estimated fair value.

**Functional Allocation of Expenses** - The costs of providing the various programs and supporting activities of the organization have been summarized on a functional basis in the statements of activities and functional expenses. Costs that can be specifically identified with a final cost objective are charged directly to that activity. Other costs are allocated among the program and supporting services benefited based on management's best estimates. Salaries and related fringe benefits are allocated based on employee time and effort studies. Other common costs such as occupancy, depreciation and related infrastructure costs are also allocated based on employee time and effort studies.

**New Accounting Pronouncement Adopted** - During the year ended December 31, 2020, GYE adopted the provisions of Accounting Standards Update 2014-09, *Revenue from Contracts with Customers* (Topic 606). Topic 606 prescribes a single model for revenue recognition, with a set of principles to be used for determining when revenue should be recognized, including performance obligations in the contract, estimating the amount of variable consideration to include in the transaction price, and allocating the transaction price to each separate performance obligation. It also requires expanded disclosures about the nature, amount and timing of revenues and cash flows. The adoption of Topic 606 did not have a material impact on GYE's financial statements.

### NOTE 3. GRANTS AND CONTRIBUTIONS RECEIVABLE

Grants and contributions receivable as of December 31, 2020 and 2019 are due as follows:

|   | 2020                                      | 2019                                    |
|---|---|---|
| Amounts due in less than one year<br>Amounts due in two to five years | \$ 33,372,406<br>22,764,994<br>56,137,400 | \$ 6,895,047<br>3,791,261<br>10,686,308 |
| Less: discount to net present value                                   |   |   |
| Net grants and contributions receivable                               | \$ 56,137,400                             | \$ 10,686,308                           |

Grants and contributions due in more than one year were not discounted to their net present value because the effects are considered immaterial to the financial statements.

### NOTE 4. LIQUIDITY AND AVAILABILITY OF FINANCIAL RESOURCES

As part of GYE's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. The following table represents the organization's financial assets available to meet cash needs for general expenditures within one year as of December 31, 2020 and 2019.

|   | 2020                   | 2019                    |
|---|------------------------|-------------------------|
| Total assets at end of year   | \$78,352,684           | \$22,950,576            |
| Less nonfinancial assets Prepaid expenses Property and equipment, net                         | (896,299)<br>(359,570) | (1,153,985)<br>(91,321) |
| Total financial assets at end of year Less amounts not available to meet general expenditures | 77,096,815             | 21,705,270              |
| coming due within one year  Amounts subject to donor time and purpose restrictions            | (64,315,454)           | (17,330,627)            |
| Financial assets available to meet general expenditures within one year                       | \$12,781,361           | \$ 4,374,643            |

### NOTE 5. INVESTMENTS AND FAIR VALUE MEASUREMENTS

Investments consist of amounts held in fixed deposit and treasury securities held by GYE's Kenyan and Pakistan affiliates and are reported at fair value, estimated based on actual cost. In accordance with U.S. generally accepted accounting principles, the Organization uses the following prioritized input levels to measure investments carried at fair value. The input levels used for valuing investments are not necessarily an indication of risk.

- Level 1 Observable inputs that reflect quoted prices for identical assets or liabilities in active markets, such as stock quotes;
- Level 2 Includes inputs other than Level 1 inputs that are directly or indirectly observable in the marketplace, such as yield curves or other market data; and
- Level 3 Unobservable inputs which reflect the reporting entity's assessment of the assumptions that market participants would use in pricing the asset or liability including assumptions about risk, such as bid/ask spreads and liquidity discounts.

### NOTE 5. INVESTMENTS AND FAIR VALUE MEASUREMENTS (CONTINUED)

Fair values of investments measured at fair value on a recurring basis are valued as follows at December 31, 2020 and 2019:

|                                 | Total                 | Level 1           | Level 2               | Level 3           |
|---------------------------------|-----------------------|-------------------|-----------------------|-------------------|
| Fixed deposit<br>Treasury bills | \$ 1,120,419          | \$ -<br>-<br>\$ - | \$ 1,120,419          | \$ -<br>-<br>\$ - |
|                                 | Total                 | Level 1           | Level 2               | Level 3           |
| Fixed deposit<br>Treasury bills | \$ 206,508<br>201,101 | \$ -<br>-         | \$ 206,508<br>201,101 | \$ -<br>-         |
|                                 | \$ 407,609            | \$ -              | \$ 407,609            | \$ -              |

### NOTE 6. PROPERTY AND EQUIPMENT

Furniture and equipment are capitalized and depreciated using the straight-line method over the estimated useful lives of the assets (3 - 5 years). Property and equipment and depreciation expense consisted of the following as of and for the year ended December 31, 2020:

|                                | Australia | Brazil    | France     | Hong<br>Kong | India    | Italy     | Kenya    | Mexico   | Singapore | Spain    | United<br>Kingdom | Total      |
|--------------------------------|-----------|-----------|------------|--------------|----------|-----------|----------|----------|-----------|----------|-------------------|------------|
| Furniture and office equipment | \$ -      | \$ -      | \$ -       | \$ -         | \$ 4,584 | \$17,061  | \$63,298 | \$ 2,033 | \$ -      | \$ -     | \$ -              | \$ 86,976  |
| Plant and machinery            | -         | -         | -          | -            | 1,470    | 41,893    | -        | -        | -         | -        | -                 | 43,363     |
| Intnagible assets              | -         | -         | 309,004    | -            | -        | -         | -        | -        | -         | -        | -                 | 309,004    |
| Computer equipment             | 4,874     | 19,471    | 9,138      | 18,739       | 13,234   | -         | 31,949   | 2,018    | 11,663    | 14,397   | 52,354            | 177,837    |
|                                | 4,874     | 19,471    | 318,142    | 18,739       | 19,288   | 58,954    | 95,247   | 4,051    | 11,663    | 14,397   | 52,354            | 617,180    |
| Less accumulated depreciation  | (1,693)   | (2,265)   | (161,996)  | (7,157)      | (5,986)  | (5,895)   | (49,774) | (2,838)  | (3,686)   | (5,249)  | (11,071)          | (257,610)  |
| Net property and equipment     | \$ 3,181  | \$ 17,206 | \$ 156,146 | \$11,582     | \$13,302 | \$ 53,059 | \$45,473 | \$ 1,213 | \$ 7,977  | \$ 9,148 | \$41,283          | \$ 359,570 |
| Depreciation expense           | \$ 1,178  | \$ 2,357  | \$ 154,655 | \$ 6,232     | \$ 1,511 | \$ 5,644  | \$ 9,075 | \$ 1,809 | \$ 2,520  | \$ 2,831 | \$ 10,696         | \$ 198,508 |

Property and equipment and depreciation expense consisted of the following as of and for the year ended December 31, 2019:

|                                | Australia | Brazil   | Fra | ance | Hong<br>Kong | India    | <br>Italy | Kenya    | Mexico   | Singapore | Spain    | United<br>Kingdom | _  | Total    |
|--------------------------------|-----------|----------|-----|------|--------------|----------|-----------|----------|----------|-----------|----------|-------------------|----|----------|
| Furniture and office equipment | \$ -      | \$ -     | \$  | -    | \$ -         | \$ 4,661 | \$<br>-   | \$67,646 | \$ 2,220 | \$ -      | \$ -     | \$ -              | \$ | 74,527   |
| Plant and machinery            | -         | -        |     | -    | -            | 1,495    | -         | -        | -        | -         | -        | -                 |    | 1,495    |
| Computer equipment             | 3,022     | 4,078    |     |      | 2,719        | 11,578   |           | 34,144   | 2,144    | 5,456     | 7,946    | 5,742             |    | 76,829   |
|                                | 3,022     | 4,078    |     | -    | 2,719        | 17,734   | -         | 101,790  | 4,364    | 5,456     | 7,946    | 5,742             |    | 152,851  |
| Less accumulated depreciation  | (414)     | (226)    |     | -    | (906)        | (4,563)  | <br>-     | (50,731) | (1,208)  | (1,063)   | (2,104)  | (315)             |    | (61,530) |
| Net property and equipment     | \$ 2,608  | \$ 3,852 | \$  |      | \$ 1,813     | \$13,171 | \$<br>-   | \$51,059 | \$ 3,156 | \$ 4,393  | \$ 5,842 | \$ 5,427          | \$ | 91,321   |
| Depreciation expense           | \$ 414    | \$ 226   | \$  | -    | \$ 906       | \$ 2,429 | \$<br>-   | \$18,699 | \$ 869   | \$ 1,063  | \$ 2,265 | \$ 315            | \$ | 27,186   |

NOTE 7. NET ASSETS WITH DONOR RESTRICTIONS

Activity in net assets with donor restrictions as of and for the year ended December 31, 2020 was as follows:

| -   | Beginning of Year                       | Restricted Contributions | Released from Restrictions | End<br>of Year |
|---|---|--------------------------|----------------------------|----------------|
| Purpose restricted - governments                |   |                          |                            |                |
| DOL / ETA                                       | \$ -                                    | \$ 1,407,609             | \$ (1,407,609)             | \$ -           |
| First Coast                                     | _                                       | 332,234                  | (332,234)                  | _              |
| SIDA  | 3,477,560                               | -                        | (600,723)                  | 2,876,837      |
| USAID   | - · · · · · · · · · · · · · · · · · · · | 681,782                  | (681,782)                  | -              |
|   | 3,477,560                               | 2,421,625                | (3,022,348)                | 2,876,837      |
| Purpose restricted - foundation and other       |   |                          |                            |                |
| Verizon Foundation                              | 1,678,158                               | -                        | (1,323,447)                | 354,711        |
| Verizon Foundation 2 - Global                   | -                                       | 5,999,380                | (1,557,099)                | 4,442,281      |
| Verizon Foundation 2 - COs                      | -                                       | 9,299,891                | (916,456)                  | 8,383,435      |
| Metlife   | 1,312,177                               | _                        | (117,276)                  | 1,194,901      |
| Delaware Community Foundation                   | -<br>-                                  | _                        | ( 1, 11)                   | -              |
| IKEA Foundation                                 | 6,415,561                               | _                        | (1,819,146)                | 4,596,415      |
| M&T Charitable Foundation                       | 10,000                                  | _                        | -                          | 10,000         |
| Roddenberry Foundation                          |   | 250,000                  | _                          | 250,000        |
| JPMorgan Chase Foundation - MX                  | -                                       | 300,000                  | (15)                       | 299,985        |
| JPMorgan Chase Foundation - BR                  | -                                       | 305,940                  | -                          | 305,940        |
| Citi Foundation - MX                            | -                                       | 125,000                  | (35)                       | 124,965        |
| The BlackRock Foundation                        | -                                       | 13,000,000               | -                          | 13,000,000     |
| Tides Foundation                                | 2,202,541                               | 2,395,092                | (3,044,766)                | 1,552,867      |
| The Jim Moran Foundation                        | -                                       | 300,000                  | (87,390)                   | 212,610        |
| Opportunities For A Better Tomorrow             | -                                       | 60,000                   | (4,960.00)                 | 55,040         |
| Annie E. Casey Foundation                       | -                                       | 60,000                   | -                          | 60,000         |
| JP Morgan Chase Foundation                      | -                                       | 300,000                  | (32,876)                   | 267,124        |
| Mckinsey & Company                              | -                                       | 2,000,000                | (13,876)                   | 1,986,124      |
| United Services Automobile Association          | -                                       | 200,000                  | -                          | 200,000        |
| Verizon Foundation                              | -                                       | 27,143,542               | (3,454,210)                | 23,689,332     |
| Boys and Girls Clubs of Puerto Rico             | 53,703                                  | -                        | (53,703)                   | -              |
| Stand Together Foundation                       | 30,000                                  | 4,000                    | (2,500)                    | 31,500         |
| Schultz Family Foundation                       | 362,234                                 | -                        | (362,234)                  | -              |
| Starbucks Foundation                            | 66,681                                  | -                        | (66,681)                   | -              |
| Bill & Melinda Gates Foundation Citi Foundation | 337,679<br>111,889                      | -                        | (337,679)                  | -              |
| Annie E. Casey Foundation                       | 36,828                                  | -                        | (111,889)<br>(36,828)      | -              |
| Rockefeller Foundation                          | 435,630                                 | _                        | (435,454)                  | 176            |
| United Way of Northeast Florida, Inc.           | 120,229                                 | 87,750                   | (111,502)                  | 96,477         |
| United Way World Wide                           | 30,000                                  | -                        | (30,000)                   | -              |
| Wal-Mart  | 649,757                                 | _                        | (325,023)                  | 324,734        |
|   | 13,853,067                              | 61,830,595               | (14,245,045)               | 61,438,617     |
|   | \$ 17,330,627                           | \$ 64,252,220            | \$ (17,267,393)            | \$ 64,315,454  |

### NOTE 7. NET ASSETS WITH DONOR RESTRICTIONS (CONTINUED)

Activity in net assets with donor restrictions as of and for the year ended December 31, 2019 was as follows:

|   | Beginning of Year | Restricted Contributions | Released from Restrictions | End<br>of Year |
|---|-------------------|--------------------------|----------------------------|----------------|
| Purpose restricted - governments          |                   |                          |                            |                |
| DOL / ETA                                 | \$ -              | \$ 1,681,376             | \$ (1,681,376)             | \$ -           |
| First Coast                               | -                 | 432,567                  | (432,567)                  | -              |
| SIDA                                      | 4,587,900         | -                        | (1,110,340)                | 3,477,560      |
| USAID                                     |                   | 729,437                  | (729,437)                  |                |
|   | 4,587,900         | 2,843,380                | (3,953,720)                | 3,477,560      |
| Purpose restricted - foundation and other |                   |                          |                            |                |
| Bill & Melinda Gates Foundation           | 1,338,307         | 135,088                  | (1,135,716)                | 337,679        |
| Boys and Girls Clubs of Puerto Rico       | 116,866           | -                        | (63,163)                   | 53,703         |
| Verizon Foundation                        | -                 | 1,800,000                | (121,842)                  | 1,678,158      |
| Metlife                                   | -                 | 1,312,500                | (323)                      | 1,312,177      |
| Delaware Community Foundation             | 7,269             | -                        | (7,269)                    | -              |
| IKEA Foundation                           | -                 | 8,000,000                | (1,584,439)                | 6,415,561      |
| Citi Foundation                           | -                 | 150,000                  | (38,111)                   | 111,889        |
| Annie E. Casey Foundation                 | -                 | 75,000                   | (38,172)                   | 36,828         |
| M&T Charitable Foundation                 | 10,000            | -                        | -                          | 10,000         |
| Stand Together Foundation                 | -                 | 30,000                   | -                          | 30,000         |
| Rockefeller Foundation                    | 1,316,056         | -                        | (880,426)                  | 435,630        |
| Schultz Family Foundation                 | -                 | 500,000                  | (137,766)                  | 362,234        |
| Starbucks Foundation                      | 100,000           | -                        | (33,319)                   | 66,681         |
| The Ralph C. Wilson Foundation            | 73,378            | -                        | (73,378)                   | -              |
| Tides Foundation                          | 2,530,925         | 1,555,506                | (1,883,890)                | 2,202,541      |
| United Way for Southeastern Michigan      | 16,799            | -                        | (16,799)                   | -              |
| United Way of Northeast Florida, Inc.     | 129,786           | 130,000                  | (139,557)                  | 120,229        |
| United Way World Wide                     | -                 | 40,000                   | (10,000)                   | 30,000         |
| Wal-Mart                                  | 3,641,583         | 500,000                  | (3,491,826)                | 649,757        |
|   | 9,280,969         | 14,228,094               | (9,655,996)                | 13,853,067     |
|   | \$ 13,868,869     | \$ 17,071,474            | \$ (13,609,716)            | \$ 17,330,627  |

### NOTE 8. RELATED PARTIES

McKinsey employees provide certain programmatic as well as general and management services to GYE which are reported as in-kind contributions. The total fair value of these services for the years ended December 31, 2020 and 2019, was \$6,119,000 and \$10,209,790, respectively.

McKinsey also provides office space in Washington, D.C. to GYE which is reported as an in-kind contribution. The fair value of this office space for the years ended December 31, 2020 and 2019 was \$27,504 and \$13,097, respectively.

### NOTE 8. RELATED PARTIES (CONTINUED)

During the years ended December 31, 2020 and 2019, GYE paid for certain salaries and administrative expenses of McKinsey.org, another non-profit organization founded by McKinsey, totaling \$60,733 and \$29,115 respectively. At December 31, 2020 and 2019, the balance due from McKinsey.org totaled \$6,007 and \$18,601, respectively. These amounts will be reimbursed by McKinsey.

### NOTE 9. RETIREMENT PLAN

**Defined Contribution Plan** - GYE maintains a qualified profit-sharing plan under Section 403(b) of the Internal Revenue Code for employees who have completed two months of service and have attained age 21. GYE made contributions to the plan of \$333,107 and \$291,134 during the years ended December 31, 2020 and 2019, respectively.

### NOTE 10. CONCENTRATIONS

GYE maintains its cash and cash equivalents with a single financial institution. Deposits are entirely insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 per depositor. At December 31, 2020, GYE had uninsured cash balances of approximately \$10,932,000. Additionally, GYE held cash in foreign banks totaling approximately \$6,891,000 in U.S. dollars. Management regularly monitors the financial institutions, together with its cash balances, to reduce any potential risk.

### NOTE 11. PAYCHECK PROTECTION PROGRAM LOAN

In May 2020, GYE Global and Generation US LLC received a loan in the amount of \$316,414 and \$1,121,616, respectively, under the Paycheck Protection Program (PPP) established as part of the Coronavirus Aid, Relief and Economic Security Act (CARES Act). PPP loans and accrued interest are forgivable after a covered period (eight or 24 weeks) as long as the borrower maintains its payroll levels and uses the loan proceeds for eligible purposes, primarily payroll, benefits, rent and utilities. Any unforgiven portion of a PPP loan is payable over two to five years at an interest rate of 1%, with a deferral of payments for 10 months after the end of the covered period. Management believes it used the loan proceeds for purposes consistent with the PPP requirements and applied for forgiveness of the loan during 2021. The PPP loan to GYE Global was formally forgiven in January 2021; forgiveness of the PPP loan to Generation US LLC is pending.

GYE initially recorded the notes payable as a refundable advance and subsequently recognized contribution income related to the debt forgiveness in accordance with the guidance for recognizing conditional contributions. The full amount of the loans was recognized as contribution income during the year ended December 31, 2020.

### NOTE 12. SIGNIFICANT UNCERTAINTIES

The COVID-19 pandemic, whose effects first became known in January 2020, is having a broad and negative impact on commerce and financial markets around the world. The extent of the impact of the pandemic on GYE's operational and financial performance will depend on certain developments, including the duration and spread of the outbreak and its impacts on GYE's donors, customers, employees, and vendors, all of which, at present, cannot be determined. Accordingly, the extent to which the pandemic may impact GYE's financial position, changes in net assets, and cash flows is uncertain, and the accompanying consolidated financial statements include no adjustments relating to the effects of this pandemic.

### NOTE 13. SUBSEQUENT EVENTS

All subsequent events have been evaluated through December 17, 2021, which is the date the consolidated financial statements were available to be issued. This review and evaluation revealed no material event or transaction which would require an adjustment to, or disclosure in, the accompanying consolidated financial statements.



# CONSOLIDATING STATEMENT OF FINANCIAL POSITION

### **DECEMBER 31, 2020**

| Consolidated Total |   | 33,372,406<br>1,308,593<br>-  | 896,299                           | 22,764,994<br>359,570   | 78,352,684        |                            | 2,405,013<br>1,839,623<br>1,121,197   | 5,365,833        | 8,671,397   | 72,986,851       | 78,352,684                       |
|--------------------|---|---|-----------------------------------|---|-------------------|----------------------------|---|------------------|---|------------------|----------------------------------|
| Eliminations       | \$ (98,182) \$ (114,337)                | (1,513,880)<br>-<br>(4,663,823)   | (6,626,766)                       |   | \$ (6,626,766) \$ |                            | \$ (1,199,802) \$<br>(579,223)<br>-<br>(5,593,117)  | (7,372,142)      | 1,540,969   | 745,376          | \$ (6,626,766) \$                |
| Subtotal           | \$ 19,286,147                           | 34,886,286<br>1,308,593<br>4,663,823  | 1,132,843                         | 22,764,994<br>359,570   | \$ 84,979,450     |                            | \$ 3,604,815<br>2,418,846<br>1,121,197<br>5,593,117   | 12,737,975       | 7,130,428   | 72,241,475       | \$ 84,979,450                    |
| GYE Global         | \$ 11,181,206                           | 19,970,810<br>1,013,199<br>3,741,791  | 243,975                           | 7,721,452   | \$ 44,156,199     |                            | \$ 1,379,259<br>213,877<br>-<br>2,157,050   | 3,750,186        | 3,013,676   | 40,406,013       | \$ 44,156,199                    |
| US Inc.            | \$ 1,115,716                            | 11,493,008<br>-<br>922,032  | 249,445                           | 15,043,542  | \$ 28,826,490     |                            | \$ 41,608<br>734,725<br>-<br>735,364  | 1,511,697        | 391,676<br>26,923,117   | 27,314,793       | \$ 28,826,490                    |
| U.S. ILC           | \$ 98,182                               | 545,449   | 16,286                            |   | \$ 662,664        |                            | \$ 131,005<br>347,742<br>-<br>929,293   | 1,408,040        | (1,540,969)   | (745,376)        | \$ 662,664                       |
| United<br>Kingdom  | \$ 696,522                              | (75,429)  | 1,089,833                         | 41,283  | \$ 1,131,116      |                            | \$ 80,333<br>549,448<br>97,579<br>76,845  | 804,205          | 326,911   | 326,911          | \$ 1,131,116                     |
| Spain              | \$ 871,071<br>24,432                    |   | 2,934                             | 9,147   | \$ 907,584        |                            | \$ 172,346<br>184,819<br>-<br>533,189   | 890,354          | 17,230  | 17,230           | \$ 907,584                       |
| Singapore          | \$ 83,315<br>39,541                     |   | 11,075                            | 7,977   | \$ 141,908        |                            | \$ 15,585<br>206,959<br>117,349<br>141,297  | 481,190          | (339,282)   | (339,282)        | \$ 141,908                       |
| Pakistan           | \$ 52,648                               | 178,228   | 3,315                             |   | \$ 234,191        |                            | \$ 1,331<br>-<br>-<br>121,577   | 122,908          | 111,283   | 111,283          | \$ 234,191                       |
| Mexico             | \$ 643,614                              | 1,044,650   | 1,688,276                         | 1,213   | \$ 1,689,489      |                            | \$ 1,312<br>62,127<br>-<br>363,550  | 426,989          | 1,262,500   | 1,262,500        | \$ 1,689,489                     |
| Kenya              | \$ 227,306                              | 295,394<br>-  | 13,492                            | 45,474  | \$ 584,010        |                            | \$ 104,110<br>(30,036)<br>361,831<br>13,379   | 449,284          | 134,726   | 134,726          | \$ 584,010                       |
| Italy              | \$ 2,335,489                            | 1,273,504   | 3,608,993                         | 53,058  | \$ 3,662,051      |                            | \$ 611,550<br>-<br>-<br>266,451   | 878,001          | 2,784,050   | 2,784,050        | \$ 3,662,051                     |
| India              | \$ 206,387                              |   | 14,385                            | 13,303  | \$ 243,519        |                            | \$ 77,865<br>(43,673)<br>-<br>236,319   | 270,511          | (26,992)  | (26,992)         | \$ 243,519                       |
| Hong Kong          | \$ 761,669                              |   | 95,086                            | -11,582   | \$ 1,080,510      |                            | \$ 9,869<br>44,811<br>544,438   | 599,118          | 481,392   | 481,392          | \$ 1,080,510                     |
| France             | \$ 119,780                              | 456,066   | 575,846                           | 156,146   | \$ 731,992        |                            | \$ 881,601<br>-<br>-<br>(97,807)  | 783,794          | (51,802)  | (51,802)         | \$ 731,992                       |
| Brazil             | \$ 653,774                              |   | 6,695                             | 17,206  | \$ 677,675        |                            | \$ 3,366<br>69,293<br>-   | 69,175           | 608,500   | 608,500          | \$ 677,675                       |
| Australia          | \$ 239,468                              |   | 7,403                             | 3,181   | \$ 250,052        |                            | \$ 93,675<br>78,754<br>-<br>120,094   | 292,523          | (42,471)  | (42,471)         | \$ 250,052                       |
| Assets             | CURRENT ASSETS Cash Accounts receivable | Grarts and contributions receivable<br>Short term investments<br>Due from countries | Prepaid expenses and other assets | NON CURRENT ASSETS Grants and contributions receivable, net of current portion Property, plant and equipment, net | Total assets      | LIABILITIES AND NET ASSETS | CURRENT LIABILITIES Accounts payable Accuted expenses Refundable advances Due to GYE Gibbal | Total habilities | NET ASSETS Without donor restrictions With donor restrictions | Total net assets | Total liabilities and net assets |

# CONSOLIDATING STATEMENT OF FINANCIAL POSITION

### **DECEMBER 31, 2019**

| Consolidated<br>Total                   |        | \$ 10.286.297  | 325,056             | 6,895,047                           | 407,609                | ,                  | 1,153,985                         | 19,067,994  | 3,791,261  | 91,321                             | \$ 22,950,576  |                            |                     | \$ 1,235,121     | 1,011,308        | 430,363                                | 2,676,794         |            | 2,943,155                  | 17,330,627              | 20,273,782       | \$ 22,950,576                    |
|---|--------|----------------|---------------------|-------------------------------------|------------------------|--------------------|-----------------------------------|-------------|--|------------------------------------|----------------|----------------------------|---------------------|------------------|------------------|--|-------------------|------------|----------------------------|-------------------------|------------------|----------------------------------|
| Eliminations                            |        | 64             | (292,343)           | . '                                 | ٠                      | (2,086,424)        | •                                 | (2,378,767) |  |                                    | \$ (2,378,767) |                            |                     | \$ (239,843)     | (25,500)         | (2,086,424)                            | (2,378,767)       |            | ,                          | •                       | •                | \$ (2,378,767)                   |
| Subtotal                                |        | \$ 10.286.297  | 617,399             | 6,895,047                           | 407,609                | 2,086,424          | 1,153,985                         | 21,446,761  | 3,791,261  | 91,321                             | \$ 25,329,343  |                            |                     | \$ 1,474,964     | 1,063,808        | 2.086,424                              | 5,055,561         |            | 2,943,155                  | 17,330,627              | 20,273,782       | \$ 25,329,343                    |
| GYE Global                              |        | \$ 6.553.152   | 310,944             | 6,439,605                           | ,                      | 2,086,424          | 19,540                            | 15,409,665  | 3,791,261  |                                    | \$ 19,200,926  |                            |                     | \$ 491,475       | 016,691          |  | 686,985           |            | 1,183,314                  | 17,330,627              | 18,513,941       | \$ 19,200,926                    |
| U.S. LLC                                |        | \$ 383.412     |                     | 66,623                              | ,                      |                    | 164,920                           | 616,038     |  |                                    | \$ 616,038     |                            |                     | \$ 410,195       | 707,073          | 512,471                                | 1,185,289         |            | (569,251)                  |                         | (569,251)        | \$ 616,038                       |
| United<br>Kingdom                       |        | \$ 472.691     |                     | 157,458                             | ,                      |                    | 48,410                            | 678,559     |  | 5,427                              | \$ 683,986     |                            |                     | \$ 29,330        | 348,056          | 10,638                                 | 388,024           |            | 295,962                    |                         | 295,962          | \$ 683,986                       |
| Spain                                   |        | \$ 223.703     |                     | , '                                 | ,                      |                    | •                                 | 268,435     |  | 5,842                              | \$ 274,277     |                            |                     | \$ 74,243        | 54,335           | 107,353                                | 235,931           |            | 38,346                     |                         | 38,346           | \$ 274,277                       |
| Singapore                               |        | \$ 1.870       |                     | ,                                   | ,                      | ,                  | 3,851                             | 5,721       |  | 4,393                              | \$ 10,114      |                            |                     | \$ 12,219        | 105,477          | 227,490                                | 345,186           |            | (335,072)                  |                         | (335,072)        | \$ 10,114                        |
| Pakistan                                |        | \$ 14.940      |                     | 231,361                             | 121,531                | •                  | •                                 | 367,832     |  |                                    | \$ 367,832     |                            |                     | \$ 2,099         | 14,440           | 151,163                                | 167,702           |            | 200,130                    | •                       | 200,130          | \$ 367,832                       |
| Mexico                                  |        | \$ 428.499     |                     | ,                                   | ,                      | •                  | 843,185                           | 1,271,684   |  | 3,156                              | \$ 1,274,840   |                            |                     | \$ 79,021        |                  | 247.676                                | 326,697           |            | 948,143                    |                         | 948,143          | \$ 1,274,840                     |
| Kenya                                   |        | \$ 393.681     |                     | , 1                                 | 286,078                | •                  | 15,160                            | 697,315     |  | 51,059                             | \$ 748,374     |                            |                     | \$ 144,936       | (32,401)         | 155,209                                | 654,433           |            | 93,941                     | •                       | 93,941           | \$ 748,374                       |
| Italy                                   |        | \$ 893.849     | 207,971             | , '                                 | •                      | •                  | •                                 | 1,101,820   |  | •                                  | \$ 1,101,820   |                            |                     | \$ 76,448        |                  | 284.626                                | 361,074           |            | 740,746                    | •                       | 740,746          | \$ 1,101,820                     |
| India                                   |        | \$ 272.024     | 48,155              | , '                                 | ,                      | •                  | 32,366                            | 352,545     |  | 13,171                             | \$ 365,716     |                            |                     | \$ 23,146        |                  | 325,967                                | 349,113           |            | 16,603                     |                         | 16,603           | \$ 365,716                       |
| Hong Kong                               |        | \$ 106.821     |                     | , '                                 | ,                      | •                  | 19,407                            | 128,346     |  | 1,813                              | \$ 130,159     |                            |                     | se :             | 36,968           | 0/0,64                                 | 100,644           |            | 29,515                     | •                       | 29,515           | \$ 130,159                       |
| France                                  |        | \$ 74.170      |                     | 1                                   | ,                      | •                  | -                                 | 74,170      |  |                                    | \$ 74,170      |                            |                     | · ·              |                  | 69.338                                 | 69,338            |            | 4,832                      | •                       | 4,832            | \$ 74,170                        |
| Brazil                                  |        | \$ 294.115     |                     | •                                   | ,                      | •                  | 2,352                             | 296,467     | ,  | 3,852                              | \$ 300,319     |                            |                     | · .              | 25,212           |  | 25,212            |            | 275,107                    | •                       | 275,107          | \$ 300,319                       |
| Australia                               |        | \$ 173.370     |                     | ,                                   | •                      | •                  | 4,794                             | 178,164     |  | 2,608                              | \$ 180,772     |                            |                     | \$ 131,852       | 33,388           | (5,507)                                | 159,933           |            | 20,839                     |                         | 20,839           | \$ 180,772                       |
| *************************************** | ASSETS | Current assets | Accounts receivable | Grants and contributions receivable | Short term investments | Due from countries | Prepaid expenses and other assets |             | Non CURRENT ASSETS Grants and contributions receivable, net of current portion | Property, plant and equipment, net | Total assets   | LIABILITIES AND NET ASSETS | CURRENT LIABILITIES | Accounts payable | Accrued expenses | Nethingable advances Due to GYE Global | Total liabilities | Net assets | Without donor restrictions | With donor restrictions | Total net assets | Total liabilities and net assets |
|   |        |                |                     |                                     |                        |                    |                                   |             | - 19   | -                                  |                |                            |                     |                  |                  |  |                   |            |                            |                         |                  |                                  |

## CONSOLIDATING STATEMENT OF ACTIVITIES

### Year Ended December 31, 2020

| off propose surprises 5 76,477 s 9 11,605 S 11,535 S 103,99 S 21,7245 S 24,804 S 11,607 S 76,71 S 1,807 S 11,000 S 21,7245 S 24,804 S 11,007 S 11,007 S 11,000 S 11,0 | Australia Brazil       | France Hon  | Hong Kong  | India       | nany         | Nellya     | 0000000   |            | ougabore     | Spain     | Onica Ningdom | U.S. LLC     | US INC.       | GYEGlobal     | Subtotal      | Eliminations | Corsolidated Total |
|--|------------------------|-------------|------------|-------------|--------------|------------|-----------|------------|--------------|-----------|---------------|--------------|---------------|---------------|---------------|--------------|--------------------|
| Generationes S 26,457 S 91766 S 143966 S 143235 S 10329 S 212245 S 23494 S 212,761 S 3.180 S 6.2494 S 29719 S 104 international continuous S 76,471 S 14966 S 143255 S 10329 S 22,494 S 12,574 S 3.180 S 6.2494 S 29719 S 104 international continuous S 76,471 S 14966 S 143255 S 132,494 S 12,574 S 132,494 S  |                        |             |            |             |              |            |           |            |              |           |               |              |               |               |               |              |                    |
| December    | \$ 917,605             |             | 125,355 \$ | 103,929 \$  | 2,127,245 \$ | 324,804 \$ |           |            | 62,804 \$    | 259,719   |               | \$ 1,413,225 | \$ 759,990    | \$ 5,835,270  | \$ 14,253,848 | s (100,000)  | \$ 14,153,848      |
| belon commons         1.00 cm         3.66.71         3.16.72         3.16.72  | 576,171                |             | 39,247     |             | 29,230       | 728,519    |           |            | 196,701      |           | 1,113,543     |              |               |               | 2,683,411     | (681,782)    | 2,001,629          |
| Other services and ingerience and in |                        |             | 25,627     |             | ,            |            | ,         | ,          |              | 18,707    | 968,188       |              |               | 6,754,504     | 7,767,026     |              | 7,767,026          |
| Not assets relaxed Exercises (Section 18, 201) (1, 19, 106) (Section 18, 201) (1, 19, 106) (Section 18, 201) (Section 19, 21, 104) ( | - 242,085              | 39,735      | 389        | 772,262     |              | 96,040     | 310,658   | 29,066     | 168,868      | 3,201     | 127,767       | 1,146,075    | 10,000        | 1,213,301     | 4,189,447     | (1,586,462)  | 2,602,985          |
| Property Property Property   Property Property Property   Property Property Property   Property Property Property Property   Property Pr   |                        |             |            |             |              |            |           |            |              |           |               | 3,190,646    | 3,786,002     | 10,290,745    | 17,267,393    |              | 17,267,393         |
| Expression States and  |                        |             | 190,618    | 876,191     | 2,156,475    | 1,149,363  | 523,332   | 62,246     | 428,373      | 281,627   | 2,876,605     | 5,749,946    | 4,555,992     | 24,093,820    | 46,161,125    | (2,368,244)  | 43,792,881         |
| Subtris and finge - effect 713,449 423,426 990,859 463,577 767,148 405,172 1,194,954 974,634 125,199 923,302 853,740 1 Develstable-transformer of the principle of the control of the cont |                        |             |            |             |              |            |           |            |              |           |               |              |               |               |               |              |                    |
| Subtrist and finge, is kird.  Subtrist and control and keep reases.  Subtrict about about a subtrict about a subt |                        |             | 463,537    | 767,148     | 405,172      | 1,194,954  | 974,634   | 125,190    | 920,302      | 853,740   | 1,578,310     | 4,988,998    | 1,638,578     | 8,123,996     | 24,102,293    | (6,105,358)  | 17,996,935         |
| Dives subcornment costs         944,458         167,707         274,399         123,46         343,194         8,113         1,593         1,356         262,48           Consultars         12,193         1,6770         274,399         1,274         1,924         3,523         8,414         8,113         1,593         1,356         25,248           Consultars         41,164         7,776         3,091         1,274         1,274         1,924         4,124         1,275         3,141         1,104,88         3,141         1,278         3,149         8,131         1,104,88         3,141         1,278         3,141         1,104,88         3,141         1,278         3,141         1,104,88         3,141         1,104,88         3,141         1,104,88         3,141         1,104,88         3,141         1,104,88         3,141         1,104,88         3,141         1,104,88         3,141         1,104,88         3,141         1,104,88         3,141         1,104,88         3,141         1,104,88         3,141         1,104,88         3,141         1,104,88         3,141         1,104,88         3,141         1,104,88         3,141         1,104,88         3,141         1,104,88         3,141         1,104,88         3,141         3,141   |                        |             |            |             | ,            |            | ,         | ,          |              | ,         | 391,151       |              |               | 6,727,000     | 7,118,151     |              | 7,118,151          |
| Tunder         12,193         1,088         3,854         3,442         53,656         9279         35,839         222         3,109         7,956         5,536           Accounting and legal         41,164         7,726         3,0918         1,2574         19,230         28,774         19,094         41,952         13,192         17,770         34,733           Accounting and legal         41,164         7,726         30,918         1,2574         19,230         28,774         19,094         41,952         13,192         17,770         34,733           Recultary         Accounting and legal         41,649         2,524         13,432         13,902         13,902         43,903         34,733         15,804         45,593         13,903         14,183         13,903         17,276         25,903         13,903         13,903         44,90         28,303         13,805   |                        | 274,399     | 129,366    | 219,492     | 584,146      | 343,194    | 8,113     | 1,593      | 1,356        | 265,248   | 611,617       | 594,567      | 182,331       | 4,007,837     | 8,325,424     | (2,236,102)  | 6,089,322          |
| Considerates         Considerates<   |                        | 3,854       | 3,442      | 53,626      | 9,279        | 35,839     | 222       | 3,109      | 7,956        | 5,536     | 14,707        | 53,510       | 11,214        | 154,952       | 370,524       | (90,950)     | 279,574            |
| 4,1,104 7,726 30,918 12,574 19,200 28,774 19,004 41,952 13,192 17,770 34,793 56,526 10,730 7,887 14,490 32,552 13,131 140,488 3,441 (2,255) 15,894 4,998 4,998 17,311 1,108 2,470 2,498 26,508 319,00 46,749 288 3,491 (2,255) 15,894 4,999 4,998 17,311 1,108 2,470 2,498 2,498 3,491 (2,255) 15,894 4,998 4,298 2,530 10,379 8,470 2,498 2,498 3,491 (2,255) 15,894 4,998 1,108 1, |                        |             |            |             |              |            |           | ,          | ,            | ,         |               |              |               | 0             |               |              |                    |
| 56,526         10,750         7,867         14,430         32,552         13,131         140,488         3,641         (2,255)         15,894         4,595           75,313         21,154         114         6,689         4,268         3,748         22,2         2,731         2,088         -         1916           5,530         10,379         8,3476         17,108         2,6,508         17,276         5,2900         4,349         -         1,916           1,778         2,372         18,476         17,108         2,6,508         17,276         5,2900         4,349         -         1,386         4,595           1,778         2,372         18,4655         6,222         1,511         5,643         9,075         1,809         -         2,530         2,830           1,105,912         3,591         11,612,8654         1,167,948         1,945,999         1,167,948         1,945,999         1,167,399         1,167,399         1,167,399         1,103,399         1,100,399         1,100,399         1,100,399         1,100,399         1,100,399         1,100,399         1,100,399         1,100,399         1,100,399         1,100,399         1,100,399         1,100,399         1,100,399         1,100,399         1,100,  |                        | 30,918      | 12,574     | 19,320      | 28,774       | 19,094     | 41,952    | 13,192     | 17,770       | 34,793    | 77,082        | 24,392       | 13,500        | 449,509       | 831,760       | (150,679)    |                    |
| 75,313 21,154 114 6,689 4,268 5,748 252 2,731 2,038 . 9 1916 2,470 8,333 -1,245 11,108 2,638 2,658 319,00 4,6749 288 38 8 2 421 2,470 8,333 8,476 17,108 2,652 26,588 319,00 4,6749 288 38 8 2 421 1,78 2,337 14,655 6,22 1,511 5,643 90,75 1,800 10,341 123,92 8,188 55,226 11,022 1,995,192 830,226 1,422,659 738,741 1,236,640 10,417 123,929 1,160,331 151,033 1,203,93 1,120,193 1,038,736 1,182,324 1,182,324 1,182,324 1,034,777 837,281 951,556 - 600,356 897,452 1,058,736 1,058,736 1,058,736 1,058,736 1,058,736 1,058,736 1,058,736 1,058,736 1,058,736 1,058,736 1,058,736 1,058,739 1,058,739 1,058,739 1,058,739 1,058,739 1,058,739 1,058,739 1,058,739 1,058,739 1,058,739 1,058,739 1,058,739 1,058,739 1,058,739 1,058,739 1,058,739 1,058,739 1,058,739 1,058,739 1,058,730 1,058,73 |                        | 7,867       | 14,430     | 32,552      | 13,131       | 140,485    | 3,041     | (2,255)    | 15,894       | 4,595     | 45,529        | 141,687      | 250,377       | 1,212,566     | 1,947,175     | (209,606)    | 1,737,569          |
| 2,470 8,339  |                        | 114         | 6,689      | 4,268       | 5,748        | 252        | 2,731     | 2,038      | . '          | 1,916     | 44,600        | 295,161      | 882,492       | 129,352       | 1,471,828     | (59,721)     | 1,412,107          |
| 5,530 10,379 8,476 17,108 27,089 17,276 52,900 4,449 - 11,833 1,386  1,772 1,772 15,150 - 25,62 1,511 5,643 9,075 1,800 - 25,50 2,811 8,100 1,000,192 1,100, |                        |             | 2,495      | 26,508      | 319.00       | 46,749     | 288       | 38         | 82           | 421       | 26,392        | 339,246      | 68,708        | 78,023        | 600,132       | (78,022)     |                    |
| 1,178   2,357   154,655   25,627   1,511   5,643   9,075   1,809   - 2,520   1,8707   1,517   1,5291   1,517   1,5291   1,517   1,5294   1,517   1,5204   1,517   1,   |                        | 8,476       | 17,108     | 27,089      | 17,276       | 52,900     | 4,349     | ,          | 11,833       | 1,386     | (6,721)       | 162,068      | 39,913        | 152,950       | 504,536       | (115,215)    |                    |
| 1,178  |                        |             | 25,627     |             |              |            | ,         | ,          | ,            | 18,707    | 577,037       |              |               | 27,504        | 648,875       |              |                    |
| 152,911   177,249   11,517   57,241   85,126   98,440   103417   123,392   8,188   55,226   11,002   320,464   1,422,659   451,877   (360,449)   988,527   (796,596)   (637,199)   (88,847)   (604,566)   (918,568)   (918,568)   (637,199)   (88,847)   (604,566)   (918,568)   (918,56   |                        | 154,655     | 6,232      | 1,511       | 5,643        | 9,075      | 1,809     | ,          | 2,520        | 2,831     | 10,695        | ,            |               | 88,367        | 286,873       | (88,367)     |                    |
| 1,995,192 830,226 1,422,659 738,741 1,236,640 1,167,948 1,195,599 1,160,531 1,160,531 1,032,399 1,200,195 3 1,200, |                        | 11,517      | 57,241     | 85,126      | 98,460       | 103,417    | 123,392   | 8,188      | 55,226       | 11,022    | 158,030       | 38,332       | 1,077,203     | 3,346,031     | 5,503,345     | (4,512,257)  |                    |
| DUT (1,122,046) 329,464 (1,238,958) 451,877 (360,449) 988,527 (796,596) (637,199) (88,847) (604,566) (918,568) (1,122,046) (1,1222,046) (1,1222,046) (1,1222,046) (1,1222,046) (1,1222,046) (1,1222,046) (1,1222,046) (1,1222,046) (1,1222,046) (1,122 |                        |             |            | ,236,640    | 1,167,948    | 1,945,959  | 1,160,531 | 151,093    | 1,032,939    | 1,200,195 | 3,528,429     | 6,637,961    | 4,164,316     | 24,498,087    | 51,710,916    | (13,646,277) | 38,064,639         |
| (1,122,046) 329,464 (1,238,958) 451,877 (360,449) 988,527 (796,599) (637,199) (88,847) (604,566) (918,568) (1,182,048) (1,182, |                        |             | <br>       | ]           | 1            | ]          |           |            | 1            |           |               |              |               |               |               |              |                    |
| 1,058,736 3,929 1,182,324 - 316,854 1,054,777 837,381 951,556 - 600,356 897,452  |                        |             | 451,877    | (360,449)   | 988,527      | (796,596)  | (637,199) | (88,847)   | (604,566)    | (918,568) | (651,824)     | (888,015)    | 391,676       | (404,267)     | (5,549,791)   | 11,278,033   | 5,728,242          |
| 1,038,736         3,929         1,182,324         -         316,834         1,054,777         837,381         951,536         -         600,336         897,452           1,038,736         3,929         1,182,324         -         316,884         1,054,777         837,381         951,536         -         600,336         897,452           (63,310)         333,393         (56,634)         451,877         (43,595)         2,043,304         40,785         314,357         (88,847)         (4,210)         (21,116)           20,839         275,107         4,832         29,515         16,603         740,746         93,941         948,143         200,130         (335,072)         38,346   |                        |             |            |             |              |            |           |            |              |           |               |              |               |               |               |              |                    |
| 1,038,736         3,929         1,182,324         316,854         1,054,777         837,381         951,556         600,356         897,452           (63,310)         333,393         (56,634)         451,877         (43,395)         2,043,304         40,785         314,357         (88,847)         (4,210)         (21,116)           20,839         275,107         4,832         29,515         16,603         740,746         93,941         948,143         200,130         (335,072)         38,346   |                        | 1,182,324   |            | 316,854     | 1,054,777    | 837,381    | 951,556   |            | 600,356      | 897,452   | 682,773       | 2,494,927    | 30,606,884    | 31,675,303    | 72,363,252    | (10,532,657) | 61,830,595         |
| 1,038,736         3,929         1,182,324         -         316,834         1,054,777         837,381         951,556         -         600,336         897,452           (63,310)         333,393         (56,634)         451,877         (43,595)         2,043,304         40,785         314,357         (88,847)         (4,210)         (21,116)           20,839         275,107         4,832         29,515         16,603         740,746         93,941         948,143         200,130         (335,072)         38,346   |                        |             |            | . '         | . '          | . •        | . '       |            | . '          | . '       | . '           | 1,407,609    | 102,235       | 911,781       | 2,421,625     |              | 2,421,625          |
| 1,058,736         3,929         1,182,324         -         316,834         1,054,777         837,381         951,556         -         600,356         887,452           (63,310)         333,393         (56,634)         451,877         (43,595)         2,043,304         40,785         314,357         (88,847)         (4,210)         (21,116)           20,839         275,107         4,832         29,515         16,603         740,746         93,941         948,143         200,130         (335,072)         38,346   |                        | ,           | ,          |             | ,            | ,          |           |            | ,            | ٠         | •             | (3,190,646)  | (3,786,002)   | (10,290,745)  | (17,267,393)  |              | (17,267,393)       |
| 1,058,736         3,929         1,182,324         -         316,884         1,054,777         837,381         951,556         -         600,356         897,452           (63,310)         333,393         (56,634)         451,877         (43,595)         2,043,304         40,785         314,357         (88,847)         (4,210)         (21,116)           20,839         275,107         4,832         29,515         16,603         740,746         93,941         948,143         200,130         (335,072)         38,346   |                        |             |            |             |              |            |           |            |              |           |               |              |               |               |               |              |                    |
| (63,310)         333,393         (36,634)         451,877         (43,595)         2,043,304         40,785         314,357         (88,847)         (4,210)         (21,116)           20,839         275,107         4,832         29,515         16,603         740,746         93,941         948,143         200,130         (335,072)         38,346   |                        | 1,182,324   |            | 316,854     | 1,054,777    | 837,381    | 951,556   |            | 600,356      | 897,452   | 682,773       | 711,890      | 26,923,117    | 22,296,339    | 57,517,484    | (10,532,657) | 46,984,827         |
| 20.839 275,107 4,832 29,515 16,603 740,746 93,941 948,143 200,130 (335,072) 38,346   |                        |             | 451,877    | (43,595)    | 2,043,304    | 40,785     | 314,357   | (88,847)   | (4,210)      | (21,116)  | 30,949        | (176,125)    | 27,314,793    | 21,892,072    | 51,967,693    | 745,376      | 52,713,069         |
| 20,000 (20,000) (40,0 |                        | 600         |            | 5000        | 0.00         | 1000       | 040       | 900        | (020) 300)   | 78.00     | 0,000         | (1000)       |               | 0.00          | 600 600 00    |              | ć                  |
|  |                        | 4,832       | clc,62     | 16,603      | /40,/46      | 95,941     | 948,143   | 200,130    | (335,0/2)    | 38,340    | 796,567       | (167,690)    |               | 18,513,941    | 20,2/3,/82    |              | 20,2/3,/82         |
| \$ 608,500 \$ (51,802) \$ 481,392 \$ (26,992) \$ 2,784,050 \$ 134,726 \$ 1,262,500 \$ 111,283 \$ (339,282) \$ 17,230 \$  | (42,471) \$ 608,500 \$ | (51,802) \$ | 481,392 \$ | (26,992) \$ | 2,784,050 \$ | 134,726 \$ | 1,262,500 | \$ 111,283 | (339,282) \$ | 17,230    | \$ 326,911    | \$ (745,376) | \$ 27,314,793 | \$ 40,406,013 | \$ 72,241,475 | \$ 745,376   | \$ 72,986,851      |

## CONSOLIDATING STATEMENT OF ACTIVITIES

### Year Ended December 31, 2019

|   |                                    | Australia | Brazil     | France    | Hong Kong  | India      | Italy      | Kenva       | Mexico     | Pakistan      | Singapore    | Spain      | United Kingdom | U.S. LLC     | GYE Global    | Subtotal      | Eliminations | Consolidated<br>Total |
|---|------------------------------------|-----------|------------|-----------|------------|------------|------------|-------------|------------|---------------|--------------|------------|----------------|--------------|---------------|---------------|--------------|-----------------------|
| R | REVENUE WITHOUT DONOR RESTRICTIONS |           |            |           |            |            | İ          |             |            |               |              | i          |                |              |               |               |              | ĺ                     |
|   | Grants and contributions           | \$ 69,849 | \$ 400,944 |           | \$ 492,153 | \$ 143,404 | \$ 635,962 | \$ 169,540  | \$ 587,348 | \$ 432,113 \$ | · s          | \$ 524,485 | \$ 860,656     | \$ 176,726   | \$ 6,527,810  | \$ 11,020,990 | \$ (219,268) | \$ 10,801,722         |
|   | Government grants                  | 302,971   |            |           | 10,679     |            |            | 96,352      |            |               | 222,928      | 127,308    |                |              | 69,200        | 829,438       |              | 829,438               |
|   | In-kind contributions              |           |            |           |            |            | ,          |             |            |               |              |            | 856,732        |              | 10,222,887    | 11,079,619    | (793,070)    | 10,286,549            |
|   | Other income                       |           | 41,076     | 4,832     | 7,792      | 18,074     | 187,257    | 137,713     | 419,977    | 12,404        |              | 81,203     | 268,814        | 156,725      | 2,134,306     | 3,470,173     | (895,788)    | 2,574,385             |
|   | Net assets released                | ,         | ,          | ,         | ,          | ,          | ,          | ,           | ,          | ,             | ,            | ,          | ,              | ,            | 13,609,716    | 13,609,716    | ,            | 13,609,716            |
|   | Total revenue                      | 372,820   | 442,020    | 4,832     | 510,624    | 161,478    | 823,219    | 403,605     | 1,007,325  | 444,517       | 222,928      | 732,996    | 1,986,202      | 333,451      | 32,563,919    | 40,009,936    | (1,908,126)  | 38,101,810            |
| 田 | Expenses                           |           |            |           |            |            |            |             |            |               |              |            |                |              |               |               |              |                       |
|   | Salaries and fringe - direct       | 172,596   | 75,397     | 323,906   | 294,387    | 403,524    | 32,917     | 1,279,541   | 1,007,365  | 131,913       | 377,893      | 639,621    | 469,059        | 6,055,835    | 11,192,897    | 22,456,851    | (8,814,545)  | 13,642,306            |
| - | Salaries and fringe - in-kind      | ,         | •          | ,         | ,          | ,          | ,          |             | ,          | ,             |              | ,          | 793,070        | ,            | 10,209,790    | 11,002,860    | (793,070)    | 10,209,790            |
| 2 | Direct subcontractor costs         | 25,862    | 57,537     | 254,669   | 20,205     | 9,118      | 133,353    | 102,188     | 59,656     | 22,406        | 909'16       | 338,598    | 133,214        | 1,436,359    | 4,561,114     | 7,251,885     | (2,652,675)  | 4,599,210             |
| 1 | Travel                             | 19,193    | 1,079      | 6,692     | 18,455     | 74,081     | 1,340      | 118,478     | 9,930      | 5,168         | 48,257       | 39,589     | 61,634         | 392,602      | 1,108,419     | 1,904,917     | (611,028)    | 1,293,889             |
| - | Consultants                        |           |            | . •       | . '        | . '        | . •        | . '         |            |               |              |            |                |              |               |               | . '          |                       |
|   | Accounting and legal               | 21,266    | 1,159      | 7,565     | 6,867      | 15,734     | 16,819     | 15,543      | 23,660     | 14,475        | 10,254       | 25,248     | 37,152         | 32,500       | 395,445       | 623,687       | (52,541)     | 571,146               |
|   | Office expenses                    | 2,659     | 370        | 6,152     | 33,513     | 26,552     | 6,613      | 274,593     | 6,313      | 70,415        | 3,677        | 5,143      | 17,820         | 306,589      | 1,111,626     | 1,872,035     | (477,718)    | 1,394,317             |
|   | Recruitment                        | 10,825    | 3,532      | 231       | 8,121      | 24,225     |            | 202         | 3,469      |               | 1,010        | . •        | 24,508         | 753,305      | 899,863       | 1,729,291     | (794,715)    | 934,576               |
|   | Student related expenses           | 4,052     | 12,282     | 473       | 7,835      | 2,585      |            | 90,269      | 40,160     |               | 5,397        | 1,714      | 65,095         | 619,076      | 666,593       | 1,515,531     | (652,129)    | 863,402               |
|   | Occupancy - direct                 | 6,592     | 8,433      | 1,380     | 41,023     | 13,101     | 20,565     | 45,470      | 41,415     |               | 17,654       | 16,155     | 15,278         | 289,125      | 478,879       | 995,070       | (388,847)    | 606,223               |
|   | Occupancy - in-kind                |           |            |           |            |            |            |             |            |               |              |            | 63,662         |              | 13,097        | 76,759        |              | 76,759                |
|   | Depreciation                       | 414       | 226        |           | 906        | 2,429      |            | 18,699      | 698        |               | 1,063        | 2,265      | 315            | ,            |               | 27,186        |              | 27,186                |
|   | Miscellaneous                      | 124,101   | 868'9      | 2,161     | 49,797     | 122,434    | 176        | 41,859      | 61,102     | 10            | 194,714      | 55,952     | 103,528        | 36,638       | 1,683,282     | 2,482,652     | (1,240,424)  | 1,242,228             |
|   | Total expenses                     | 387,560   | 166,913    | 603,229   | 481,109    | 693,783    | 211,783    | 1,986,842   | 1,253,939  | 244,387       | 757,525      | 1,124,285  | 1,784,335      | 9,922,029    | 32,321,005    | 51,938,724    | (16,477,692) | 35,461,032            |
| O | CHANGE IN NET ASSETS WITHOUT       |           |            |           |            |            |            |             |            |               |              |            |                |              |               |               |              |                       |
|   | DONOR RESTRICTIONS                 | (14,740)  | 275,107    | (598,397) | 29,515     | (532,305)  | 611,436    | (1,583,237) | (246,614)  | 200,130       | (534,597)    | (391,289)  | 201,867        | (9,588,578)  | 242,914       | (11,928,788)  | 14,569,566   | 2,640,778             |
| × | REVENUE WITH DONOR RESTRICTIONS    |           |            |           |            |            |            |             |            |               |              |            |                |              |               |               |              |                       |
|   | Grants and contributions           | 35.579    |            | 603.229   |            | 548,908    | 129,310    | 2,425,042   | 1.194.725  |               | 199.525      | 546,666    | 94.095         | 8.822.487    | 14.198.094    | 28.797.660    | (14.569.566) | 14.228.094            |
|   | Government grants                  |           | ٠          |           |            |            |            |             |            |               |              |            |                |              | 2,843,380     | 2.843,380     |              | 2.843.380             |
|   | Net assets released                | ,         | ,          | ,         | ,          | ,          | ,          | ,           | ,          | ,             | ,            | ,          | ,              |              | (13,609,716)  | (13,609,716)  | ,            | (13,609,716)          |
| C | CHANGE IN NET ASSETS WITH          |           |            |           |            |            |            |             |            |               |              |            |                |              |               |               |              |                       |
|   | DONOR RESTRICTIONS                 | 35,579    | 1          | 603,229   |            | 548,908    | 129,310    | 2,425,042   | 1,194,725  |               | 199,525      | 546,666    | 94,095         | 8,822,487    | 3,431,758     | 18,031,324    | (14,569,566) | 3,461,758             |
|   |                                    |           |            |           | ;          | 4          | 1          |             | 9          |               |              |            |                | ,            | į             |               |              |                       |
| U | CHANGE IN NET ASSETS               | 20,839    | 275,107    | 4,832     | 29,515     | 16,603     | 740,746    | 841,805     | 948,111    | 200,130       | (335,072)    | 155,377    | 295,962        | (766,091)    | 3,674,672     | 6,102,536     |              | 6,102,536             |
| Z | NET ASSETS (DEFICIT)               |           |            |           |            |            |            |             |            |               |              |            |                |              |               |               |              |                       |
|   | Beginning of year                  | •         | •          |           |            |            | •          | (747,864)   | 32         |               |              | (117,031)  |                | 196,840      | 14,839,269    | 14,171,246    | •            | 14,171,246            |
|   | End of year                        | \$ 20,839 | \$ 275,107 | \$ 4,832  | \$ 29,515  | \$ 16,603  | \$ 740,746 | \$ 93,941   | \$ 948,143 | \$ 200,130    | \$ (335,072) | \$ 38,346  | \$ 295,962     | \$ (569,251) | \$ 18,513,941 | \$ 20,273,782 | - 8          | \$ 20,273,782         |